

# Canadian Innovation Award for Productivity Improvement (LEAN)

**Winner: Celestica Inc.**



*Photo Left to right: Hon. Perrin Beatty, President & CEO, Canadian Manufacturers & Exporters, Leslie Barker, Operations Director for Lean, Celestica Inc., (Award Partner Rep.) Renata King, Vice President, BDC Consulting, Business Development Bank of Canada.*

## **Celestica Incorporated – Toronto Site**

Celestica Incorporated is a world leader in the delivery of innovative electronics manufacturing services or (EMS). The company has operations in Asia, Europe and the Americas with headquarters in Toronto, Ontario.

Shortly after the turn of the century, Celestica's Toronto operation started to feel the affects of a highly-competitive global market. They knew that they had to become

more efficient, more effective in order to stay viable while in competition with labour-advantaged regions around the world.

They made a commitment to continuous improvement. The Toronto site has 450,000 square feet of manufacturing space divided into separate customer factories and business processes. Each area has a “Customer Focus Team” to implement Lean and Six Sigma principles. Through value stream mapping and Kaizen events, they have eliminated waste in processing, increased customer savings and reduced order-to-ship time.

They also made a commitment to continuous learning. All employees have an individual annual development plan. The extensive employee training and skills development are key to improved production and happy, fulfilled employees.

For transforming their world headquarters into a more efficient, competitive operation with a proud team of employees, Celestica Incorporated received the award for **Productivity Improvement (LEAN)** at the Canadian Innovation Awards.