



## BDC's Canadian Innovation Award for Productivity Improvement

Orphan Industries Limited  
A member of the D.F. Barnes  
Group of Companies



*(Left to right - Hon. Kevin O'Brien, Minister of Business, Government of Newfoundland & Labrador, Sean McCarthy, Director, Continuous Improvement, D.F. Barnes, Terry Quinn, Vice President, Vice President & Area Manager Newfoundland and Labrador, Business Development Bank of Canada, Jayson Myers, President, Canadian Manufacturers & Exporters)*

100% Newfoundland owned and operated, the D.F. Barnes Group of Companies focuses on manufacturing, fabricating and repair services in the marine, shipbuilding, offshore oil and gas and industrial sectors.

Productivity and efficiency has been at the forefront of Orphan Industries', a member of the DF Barnes Group, business strategy. Orphan undertook a one-year pilot project examining the production of their Launch and Recovery System (LARS) - a system used for sub-sea service and repair.

Through lean and continuous improvement, Orphan Industries now boasts a reduction in labour hours for their LARS unit by 35-40%.

Their new approach has created a new company vision, focusing on marketplace opportunities and investing in personnel and equipment, as well as quality and safety systems. Because of their increased efficiency based on LEAN's 5<sup>th</sup> rule - pursuit of excellence and continuous improvement - Orphan Industries Ltd. is the winner of *BDC's Canadian Innovation Award for Productivity Improvement* for 2007.

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